Marquette Downtown Development Authority

Annual Budget

Fiscal Year Ending September 30, 2017



Marquette DDA Annual Budget Fiscal Year Ending September 30, 2017

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"A single project cannot revitalize a downtown neighborhood...
An ongoing series of initiatives is vital to create lasting progress"

National Main Street Center

DEPARTMENTAL FACT SHEET 2016 FISCAL YEAR

Existing_	_X_	New
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DEPARTMENT & ACTIVITY Downtown Development Authority Account No. DDA

I. FUNCTION:

The Marquette Downtown Development Authority (DDA) is a public authority of the City of Marquette that was created in accordance with Michigan Public Act 197; 1975, to assist in the economic and physical revitalization of Marquette's downtown. The DDA is charged with monitoring economic changes in downtown, long-range planning, land acquisition and improvements; building and facility construction, improvement, rehabilitation, maintenance and operation; and promotion of the downtown. The DDA Board includes eight members appointed by City Commission and the City Manager by virtue of the legislation. The DDA is responsible for maintenance and operation of parking within the DDA District, sidewalk and public space maintenance (by contract with the City of Marquette), promotion and events including operation of the Downtown Marquette Farmers Market.

II. REVENUE APPLICABLE TO THIS ACCOUNT:

*** SEE THE "REVENUES AND EXPENDITURES" CHART ON THE FOLLOWING PAGE ***

III. <u>AUTHORIZED POSITIONS:</u>

Executive Director	\$77,250
Assistant Director	\$47,998
Promotion and Event Coordinator	\$40,898
Farmers Market Manager	\$ 15.45/hour
Maintenance Coordinator	\$ 21.16/hour
Maintenance Staff -full-time (1)	\$ 14.85/hour
Don't diam 3 (-1-4 04-00 (6)	@10.16 11.26

Part-time Maintenance Staff (5) \$10.15 - 11.35/hour

Farmers Market Cashier (part-time seasonal) \$10.50/hour Meter Coin Collector \$75/week

IV. PROGRAM STATISTICS:

Taxable Value: \$51,644,187 - Average 10 Year Annual Increase: 662%

320 Properties, 408 Businesses Sidewalk Maintenance 6.6 miles

Manage/Maintain: 7 Public Parking Lots, 1 Parking Ramp, 3 Stair/Elevator Towers, 5 Pedestrian

Walkways,

Install and maintain 280 Flower Baskets

Accomplishments: 2014 – 2016:

USDA Farmers Market Grant \$71,290

\$1.25 million in CDBG Grant Funds; \$2.8 generated in private leverage

South Front Sidewalk Improvements

200 Block West Washington Street Sidewalk Improvements

Bluff Street Alley Improvements

Landscape Improvements - Seventh Street/West Washington St. Entryway

Sponsored Events: Marquette Farmers Market

Blueberry Festival Music on Third

Baraga Avenue Harvest Fest

Ladies Night

Winter Snow Fun Parade, City Tree Lighting, Visit with Santa

Downtown Spring Open Twisted Tee Off

Downtown Showdown Rail Jam

Supported Events: Halloween Spectacle

UP200/Midnight Run Kiwanis Kidde Mutt Races

Marquette Art Week

Marquette Downtown Development Authority Schedule of Fees 2017

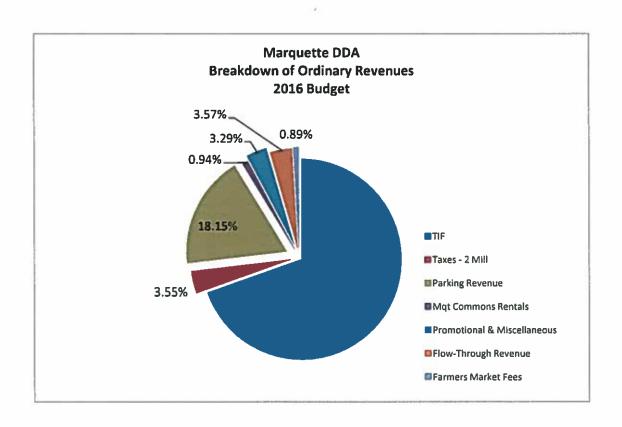
Parking Permit (Full-time)	\$25/month
Parking Permit (24-hour reserved) – Bluff Street Ramp	\$60/month
Parking Permit (24 hour permit)	\$30/month
Parking Meter	\$.50/hour
Marquette Commons Rental (Private)	\$65/hour
Marquette Commons Rental (Non-profit)	\$35/hour
Marquette Commons Liquor Permit	\$25

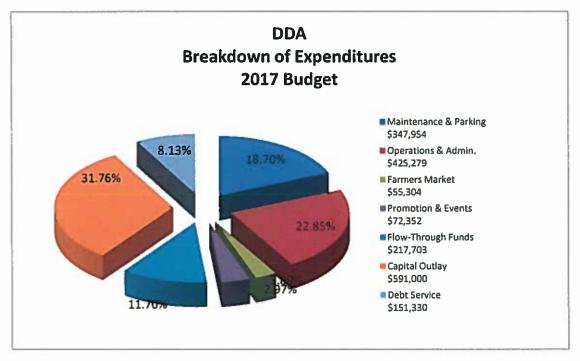
Farmers Market Booth (season vendor) \$150/season/booth

Farmers Market Booth (daily vendor) \$10/day
Farmers Market Tent Rental \$35/season
Farmers Market/Event Electrical Hook-up \$10/season
Blueberry Festival Booth – non-district vendor \$75/booth
Blueberry Festival Booth – district vendor \$35/booth

Downtown Showdown Rail Jam Participant \$50/competitor, \$25/non-competitor

Downtown Spring Open Participant \$25/person



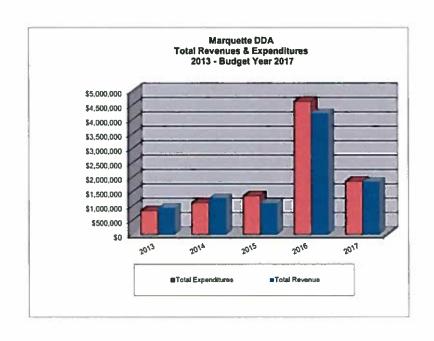


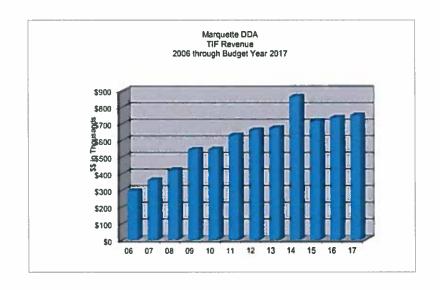
CITY OF MARQUETTE REVENUES AND EXPENDITURES 2017 FISCAL YEAR

[15 mos.]

FY 2016

ACCOUNT NUMBER	DOWNTOWN DEVELOPMENT AUTHORITY REVENUES	2012-13 <u>ACTUAL</u>	2013-14 <u>ACTUAL</u>	2014-15 ACTUAL	FY 2016 BUDGET	YEAR END	FY 2017 REQUESTED	COMMISSION APPROVED
	TAX INCREMENT FINANCING DDA TAX (2 mill) PARKING REVENUES	674,809 35,958 128,429	863,245 44,525 199,719	715,510 37,639 170,224	741,582 37,855 193,373	736,601 37,992 179,850	751,000 42,819 261,000	751,000 42,819 261,000
	FARMERS MARKET FEE	4,075	8,945	10,745	9,500	10,255	12,000	12,000
	FARMERS MARKET FLOW-THROUGH OTHER REVENUE - PROMOTION	26,618 16,603	67,856 29,363	42,289 35,267	56,000 30,000	56,612 32,095	60,000 25,000	60,000 25,000
	RENTAL REVENUE	12,343	12,005	9,755	10,000	10,920	10,000	10,000
	MANAGEMENT FEE OTHER REVENUE - MISCELLANEOUS	20,114	10,000 0	0 8,797	0	0 1,414	0 1,400	0 1,400
	INTEREST	6,009	5,653	2,172	5,000	1,596	3,500	3,500
	GRANT REVENUE	15,396	38,590	70,834	1,156,000	1,158,381	480,000	480,000
	BOND PROCEEDS CDBG OWNERS LEVERAGE	0	0	128,220	0 1,992,164	0 190,983	200,000	200,000
	TOTAL	941,354	1,279,901	1,231,452	4,231,474	2,416,699	1,846,719	1,846,7†9
ACCOUNT NUMBER	DOWNTOWN DEVELOPMENT AUTHORITY EXPENDITURES	2012-13 ACTUAL	[15 mos.] 2013-14 <u>ACTUAL</u>	2014-15 ACTUAL	FY 2016 BUDGET	FY 2016 YEAR END ESTIMATE	FY 2017 REQUESTED	COMMISSION APPROVED
	SALARIES & WAGES - ADMIN & OPERATIONS	88,345	131,789	94,155	121,143	95,921	112,295	112,295
	SALARIES & WAGES - PARKING & MAINTENANCE	141,100 26,313	161,702 66,753	176,051 49,959	144,857 58,231	170,814 49,959	175,572	175,572
	SALARIES & WAGES - PROMOTION SALARIES & WAGES - FARMERS MARKET	13,110	24,712	30,161	42,355	30,161	40,898 35,792	40,898 35,792
	SOCIAL SECURITY	20,568	29,515	25,800	28,044	26,476	27,489	27,489
	HEALTH INSURANCE LIFE INSURANCE	0	0	10,988 0	26,539 0	27,386 0	26,539 0	26,539 0
	UNEMPLOYMENT INSURANCE	5,642	60	0	3,666	1,052	1,200	1,200
	DISABILITY INSURANCE WORKERS COMP INSURANCE	0 1,690	0 17,977	0 8,340	0 7,262	0 12.074	0 12.075	0 12.075
	RETIREMENT - 457B	16,603	26,753	29,801	29,437	29,998	30,056	30,056
	OFFICE SUPPLIES	12,432	9,086	5,745	8,427	6,551	6,480	6,480
	POSTAGE PROFESSIONAL/CONTRACTUAL	1,856 92,991	1,978 70,322	1,479 52,565	2,460 101,460	1,668 69,277	2,500 156,190	2,500 156,190
	COMMUNICATIONS	8,256	12,496	9,916	10,886	10,703	15,940	15,940
	TRAVEL & STAFF DEVELOPMENT PRINTING & PUBLISHING	2,239 4,404	4,554 6,260	7,945 3,105	7,400 3,300	8,807 3,732	10,300 3,500	10,300 3,500
	RENTAL	16,232	30,542	17,624	19,844	24,039	20,700	20,700
	PROMOTION & MARKETING	62,172 18,595	72,486 9,741	77,960 7,210	67,500	68,552	72,352	72,352 7,500
	FARMERS MARKET OPERATIONS FARMERS MARKET FLOW-THROUGH	37,599	63,997	43,549	7,500 56,000	12,442 57,947	7,500 60,000	60,000
	MAINTENANCE SUPPLIES & SERVICES	101,204	73,950	73,812	64,420	75,427	81,750	81,750
	PURCHASED POWER & NATURAL GAS INSURANCE AND BONDING	26,550 6,561	33,485 5,785	28,524 6,475	28,692 5,700	30,151 6,600	31,000 6,126	31,000 6,126
	WATER AND STORMWATER	10,723	11,144	9,475	9,373	6,979	9,375	9,375
	CAPITAL EQUIPMENT CAPITAL OUTLAY	3,190 57,345	3,285 132,900	24,895 274,316	76,000 375,106	22,358 235,371	148,000 443,000	148,000 443,000
	SUBTOTAL	775,720	1,001,272	1,070,850	1,305,602	1,084,445	1,536,629	1,536,629
	TOTAL	775,720	1,001,272	1,070,850	1,305,602	1,084,445	1,536,629	1,536,629
	SALARIES	268,868	384,956	350,326	366,586	346,855	364,557	364,557
	FRINGES	44,504	74,305	75,929	94,948	96,986	97,359	97,359
	SUPPLIES & SERVICES CAPITAL OUTLAY	401,814 60,535	409,111 132,900	345,384 299,211	392,962 451,106	382,875 257,729	483,713 591,000	483,713 591,000
	DEBT SERVICE	65,250	115,250	144,378	155,680	155,680	151,330	151,330
	CDBG PROJECTS - FLOW THROUGH EXPENDITURES TRANSFERS OUT		H.	178,302	3,148,164	1,106,467	175,000	175,000
	TOTAL	840,970	1,116,522	1,393,530	4,609,446	2,345,592	1,862,959	1,862,959





City of Marquette, Downtown Development Authority Revenues, Expenditures, & Balances Budget Detail Year Ending September 30, 2017

	Budget 9/30/2016	Budget 9/30/2017	% Change
Revenues:	3/30/2010	3/30/2017	70 Onlange
Interest Earnings	\$5,000	\$3,500	-30.00%
TIF	\$741,582	\$751,000	1.27%
Taxes	\$37,855	\$42,819	13.11%
Parking Rental Revenues	\$128,373	\$141,000	9.84%
Mgt Commons Rental Revenues	\$10,000	\$10,000	0.00%
Meter Revenues	\$65,000	\$120,000	84.62%
Other Revenue: Miscellaneous	\$25,586	\$26,400	3.18%
Farmers Market Fees	\$10,900	\$12,000	10.09%
Farmers Market Flow-Through	\$56,000	\$60,000	7.14%
Ordinary Revenue	\$1,080,296	\$1,166,719	8.00%
Grant Revenue	\$1,156,000	\$480,000	-58.48%
CDBG Projects - Owners Leverage	\$1,992,164	\$200,000	-89.96%
Total Revenue	\$4,228,460	\$1,846,719	-56.33%
Expenditures:			
Salaries & Wages	\$366,586	\$364,557	-0.55%
Employee Benefits	\$84,019	\$84,084	0.08%
Workmen's Comp & Unemployment Comp	\$10,928	\$12,075	10.50%
Personnel Costs	\$461,533	\$460,716	-0.18%
Office Rent	\$8,624	\$9,500	10.16%
Postage	\$2,460	\$2,500	1.63%
Printing & Copying	\$3,300	\$3,500	6.06%
Operating Costs & Supplies	\$6,173	\$6,480	4.97%
Office and Administration Costs	\$20,557	\$21,980	6.92%
Communication Expense	\$10,886	\$15,940	46.43%
Parking Permits	\$1,534	\$1,500	-2.22%
Purchased Power & Natural Gas	\$28,692	\$31,000	8.04%
Stormwater & Water	\$9,373	\$9,375	0.02%
Utilities	\$38,065	\$40,375	6.07%
Farmer's Market Flow-Through	\$56,000	\$60,000	7.14%
Farmer's Market Operation & Marketing	\$7,500	\$7,500	0.00%
Promotion & Development	\$67,500	\$72,352	7.19%
Subscriptions & Memberships	\$2,800	\$2,800	0.00% 1.35%
Staff Development & Travel	\$7,400	\$7,500	
Accounting Services	\$4,060 \$2,100	\$4,860 \$4,287	19.70% 104.14%
Credit Card Fees WEB & IT Services	\$2,100 \$5,000	\$4,267 \$5,200	4.00%
Professional Services - misc	\$46,000	\$90,000	95.65%
Professional & Contractual - Admin	\$57,160	\$104,347	82.55%
Contractual - Elevator Maintenance	\$6,100	\$6,843	12.18%
Contractual - Snow Removal	\$35,000	\$45,000	28.57%
Architectural & Engineering - Repair & Maintenance	\$7,500	\$0	-100.00%
Professional & Contractual - Maintenance	\$48,600	\$51,843	6.67%
Professional & Contractual - Total	\$105,760	\$156,190	47.68%
Maintenance Garage Rent & Operations	\$11,220	\$11,200	-0.18%
Maintenance & Repair Equipment & Supplies	\$12,580	\$12,500	-0.64%
Elevator Repairs - Services	\$3,500	\$3,500	0.00%
Maintenance & Repairs - Services	\$26,000	\$26,000	0.00%
Holiday Lights	\$17,232	\$17,250	0.10%
Vehicle Operating Costs	\$14,340	\$12,500	-12.83%
Landscaping & Flowers	\$8,000	\$8,500	6.25%
Maintenance & Repair	\$92,872	\$91,450	-1.53%
Vehicle/ Property/Liability Insurance	\$5,700	\$6,126	7.47%
Total Operating Expenditures	\$878,107	\$944,429	7.55%
Capital Outlay:			
Flags, Signs, Banners	\$2,500	\$3,500	40.00%
Furnishings	\$15,600	\$28,500	82.69%
Equipment	\$76,000	\$116,000	52.63%
Land Improvments 7	\$334,256	\$430,000	28.64%
Building & Building Improvments	\$22,750	\$13,000	-42.86%

City of Marquette, Downtown Development Authority Revenues, Expenditures, & Balances Budget Detail Year Ending September 30, 2017

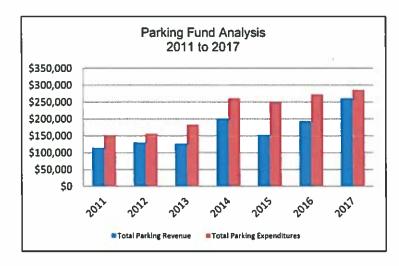
	Budget	Budget	
	9/30/2016	9/30/2017	% Change
Total Capital Outlay	\$451,106	\$591,000	31.01%
Bond Principal & Interest	\$155,680	\$151,330	-2.79%
CDBG Projects - Flow Through Costs	\$3,148,164	\$175,000	-
Total Expenditures	\$4,633,057	\$1,861,759	-59.82%
Revenues over (under) Expenditures	(\$404,597)	(\$15,040)	-96.28%
Beginning Fund Balance - Unrestricted	\$1,271,033	\$1,006,324	-20.83%
Beginning Fund Balance - Restricted (2011 Bond)	\$72,256	\$0	-100.00%
Revenue & Balance Forward over (under) Expenditures	\$938,692	\$991,284	5.60%

Marquette DDA Parking Fund Operational Analysis Year Ending 6/30/2011 through Budget Year 9/30/2016

	Actual 6/30/ 2011	Actual 6/30/ 2012	Actual 6/30/ 2013	Actual 9/30/ 2014	Actual 9/30/ 2015	Budget 9/30/ 2016	Budget 9/30/ 2017
Rental Permit Income	\$97,190	\$89,230	\$91,550	\$149,585	\$91,240	\$128,373	\$141,000
Meter Revenue	\$17,976	\$41,443	\$35,353	\$50,134	\$62,000	\$65,000	\$120,000
Total Parking Revenue	\$115,166	\$130,673	\$126,903	\$199,718	\$153,240	\$193,373	\$261,000
Maintenance and Operating Expense Capital Equipment	\$149,692	\$156,558	\$182,347	\$260,728	\$249,263 \$0	\$213,010 \$60,000	\$225,791 \$60,000
Total Parking Expenditures	\$149,692	\$156,558	\$182,347	\$260,728	\$249,263	\$273,010	\$285,791
Operating Expense over Revenue	-\$34,526	-\$25,885	-\$55,444	-\$61,010	-\$96,023	-\$79,637	-\$24,791
_							

Fund Deficit Transfer from TIF

\$34,526	\$25,885	\$55,444	\$61,010	\$96,023	\$79,637	\$24,791



	2011	2012	2013	2014	2015	2016
Full Time Permits	321	278	299	395	399	408
Part Time Permits	135	144	138	N/A	N/A	N/A
Total Permit	456	422	437	395	399	408
Change from Prior Year Rental	-	-7.46%	3.55%	-9.61%	1.01%	2.26%
24-hour/residential permits	57	57	65	60	61	72

⁷ Public Parking Lots containing 500 parking spaces

¹ Parking Structure containing 244 parking spaces

^{34 24-}hour reserved space in Bluff Street Ramp

^{590 &}quot;on-street parking spaces" (147 N. Third Street, 443 Historic Downtown)

¹⁴⁹ Meters

Marquette DDA Capital Budget Year Ending September 2017

Land Improvements: Parking Lot Repairs & Striping	\$20,000	
100 North Front, 300 South Front - West	\$200,000	
100 Block West Washington Street	\$210,000	
Total Land Improvements	44.0,000	\$430,000
Building and Building Improvements:		
Main Street Tower - Painting Interior	\$5,500	
Bluff Street Towers - Repairs	\$7,500	
Total Building & Building Improvements		\$13,000
Equipment and Furnishings:		
Parking Equipment	\$60,000	
Video Equipment	\$7,500	
Office Equipment	\$3,500	
Maintenance Equipment, Truck w/Plow	\$45,000	
Total Equipment		\$116,000
Furnishings:		
Flags, Banners, Signs		\$4,000
Furnishings: Benches, Cans, Bike Racks		\$17,000
Furnishings: Commons, tables/chairs		\$6,000
Stage Cover		\$5,000
Total Capital Outlay		\$591,000

DDA Promotions and Development Budget Detail Budget Year Ending September 30, 2017

	Budget 2016	Actual 2016	Budget 2017
Promotion Income:			
Blueberry Festival	\$4,500	\$5,512	\$4,900
Downtown Showdown	\$16,460	\$7,171	\$15,000
Baraga Avenue October Fest	\$3,000	\$2,525	\$2,000
Halloween Spectacle	\$0	\$6,453	\$0
Downtown Spring Open	\$6,677	\$8,197	\$7,200
Third Street Car Show	\$0	\$0	\$5,000
-	\$30,637	\$29,858	\$34,100
Expenditures:			
Blueberry Festival	\$5,100	\$6,003	\$5,100
Halloween & Halloween Spectacle	\$2,000	\$7,455	\$2,500
Ladies Night	\$3,500	\$4,416	\$3,200
Holiday Parade, Santa, & City Tree Lighting	\$3,000	\$3,974	\$3,900
Hockey on Third	\$2,000	\$0	\$0
Downtown Showdown	\$14,000	\$10,992	\$12,000
Baraga Avenue October Fest	\$4,500	\$9,073	\$7,500
Downtown Spring Open	\$5,000	\$4,799	\$5,000
Music On Third	\$2,500	\$637	\$150
Third Street Car Show	\$0	\$0	\$5,000
Support for UP200	\$3,200	\$3.014	\$3,000
Small Business Saturday	\$2,000	\$794	\$1,000
New Year Eve Bail Drop	\$1,250	\$1,288	\$1,250
Parking Maps and Business Guides	\$6,820	\$3,493	\$6,000
Delta Sky Magazine Ad	\$0	\$0	\$6,000
General Promotion, Advertising & Marketing	\$10,130	\$11,521	\$10,752
	\$65,000	\$67,460	\$72,352

Downtown Marquette Farmers Market Income & Expense Farmers Market Budget 2017 Season Budget with Prior Year Comparison

	2015	2016	2017
	Season	Season	Season
Income:	Budget	Budget	Budget
Farmer's Market Pass Thru Funds	\$ 28,000	\$ 31,500	\$38,000
Double-up Food Bucks Grant - Flow Thru	\$ 8,500	\$ 6,500	\$8,903
Total Pass Thru Funds	\$ 36,500	\$ 38,000	\$46,903
Winter Market Fees	\$ 1,350	\$ 1,500	\$1,500
Farmers Market Fees	\$ 8,200	\$ 9,500	\$11,000
Farmers Market Grant		\$ 41,000	\$32,290
Total Farmers Market Income	\$ 46,050	\$ 90,000	\$91,693
Expense:			
Farmer's Market Flow Thru Funds:			
EBT Reimbursement	\$ 7,500	\$ 8,000	\$8,000
Market Fresh Reimbursement	\$ 800	\$ 800	\$600
Market Money Reimbursement	\$ 21,000	\$ 22,000	\$25,000
Project Fresh Reimbursement	\$ 700	\$ 700	\$600
Double-Up Food Bucks	\$ 6,500	\$ 6,500	\$8,503
Total Farmer's Market Flow Thru Funds	\$ 36,500	\$ 38,000	\$42,703
Operating Expense:			
Farmers Market Promotion & Advertising	\$ 4,500	\$ 5,500	\$4,000
Farmers Market Kiosk			
Farmers Market Operating Supplies & Expense	\$ 1,200	\$ 1,599	\$1,600
Farmers Market Web	\$ 250	\$ 250	\$300
Tents and Banners		\$ 4,500	
Licenses & Fees	\$ 106	\$ 106	\$383
Phone & Internet - Commons for Credit Card Machine	\$ 1,300	\$ 1,370	\$1,370
Credit Card Merchant Fees	\$ 650	\$ 750	\$750
Staff Training and Development		\$ 1,200	\$1,000
Wages	\$ 18,000	\$ 31,776	\$41,144
Payroll Taxes	\$ 1,377	\$ 2,507	\$3,277
Workmen's Compensation-Market Manager	\$ 450	\$ 731	\$730
Professional Services & Insurance	\$ 500	\$ 500	\$500
Michigan Farmers Market Assoc. Membership	\$ 250	\$ 250	\$250
Total Operating Expense	\$ 28,583	\$ 51,039	\$55,304
Total Farmers Market Expense	\$ 65,083	\$ 89,039	\$ 98,007
Total Farmers Market Expense over/(under) Revenue	\$(19,033)	\$ 961	\$ (6,314)

Marquette Downtown Development Authority

Debt Payments - Principal & Interest Five Year Projections Fiscal Year 2017 - 2021

Tax Increment Finanacing Bond 2011 Issue, 15 year issue Original Issue \$1,500,000 Interest Rate 4.350%

	Interest	Principal	P&I	Balance	
Beg Balance 2016				\$1,180,000.00	
FY 2016-2017	\$51,330.00	\$100,000.00	\$151,330.00	\$1,080,000.00	
FY 2017-2018	\$46,980.00	\$100,000.00	\$146,980.00	\$980,000.00	
FY 2018-2019	\$42,630.00	\$115,000.00	\$157,630.00	\$865,000.00	
FY 2019-2020	\$37,627.50	\$115,000.00	\$152,627.50	\$750,000.00	
FY 2020-2021	\$32,625.00	\$125,000.00	\$157,625.00	\$625,000.00	

Five Year Fund Balance Projections 2017 thru 2021

	Budget 2017	Projected 2018	Projected 2019	Projected 2020	Projected 2021
Revenues:					
TIF Funds	\$751,000	\$766,020	\$781,340	\$796,967	\$812,907
Parking Rents	\$141,000	\$128,373	\$128,373	\$128,373	\$128,373
2 Mill Tax	\$42,819	\$43,675	\$44,549	\$45,440	\$46,349
Parking Meters	\$120,000	\$130,000	\$138,000	\$140,000	\$140,000
Commons Rentals	\$10,000	\$12,000	\$12,000	\$12,000	\$12,000
Interest	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
Flow-Through Funds	\$60,000	\$66,000	\$66,000	\$66,000	\$66,000
Other Revenue	\$718,400	\$350,000	\$100,000	\$100,000	\$100,000
Total Revenue	\$1,846,719	\$1,499,568	\$1,273,762	\$1,292,280	\$1,309,128
- "					
Expenditures:					
Operating Expenditures	\$943,592	\$953,028	\$962,558	\$972,184	\$981,906
Debt Service 2011 Bond Issue	\$151,330	\$146,980	\$157,630	\$152,628	\$157,625
Capital Outlay	\$591,000	\$200,000	\$200,000	\$500,000	\$500,000
CDBG Project Flow-Through Costs	\$175,000			<u>.</u>	
Total Expenditures	\$1,860,922	\$1,300,008	\$1,320,188	\$1,624,811	\$1,639,531
Expenditures under (over) Revenues	-\$14,203	\$199,560	-\$46,426	-\$332,531	-\$330,402
Beginning Fund Balance	\$1,006,324	\$992,121	\$1,191,681	\$1,145,256	\$812,724
Ending Fund Balance	\$992,121	\$1,191,681	\$1,145,256	\$812,724	\$482,322