# The Marquette Downtown Development Authority "DDA"



Presented by: Mona Lang, MBA Marquette DDA Executive Director The Marquette DDA is a *Public Authority* established by the City of Marquette which operates in accordance with Michigan Public Act 197 to "prevent deterioration in business districts, encourage historic preservation, increase property tax valuation, and to promote economic growth."



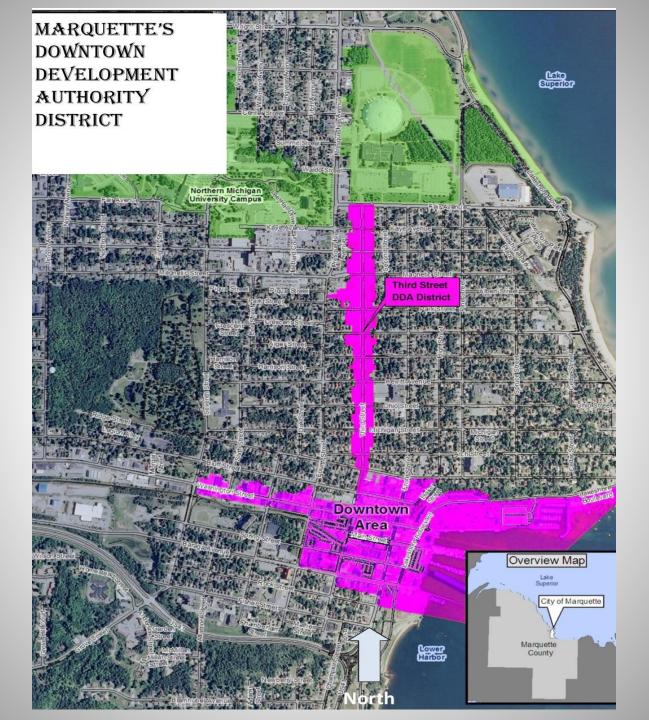
#### **Fundamental Goals**

- Increase property values
- Create & maintain a favorable business and investment environment
- Ensure the sustainability of the district
- Support downtown property owners, businesses, professionals, and residents

#### **DDA Board**

The DDA has 9 members, of which 8 are appointed by the City Commission and serve 4 year terms, with the ninth member serving indefinitely by virtue of position as City Manager according to Public Act 197.

> Jeremy Hansen, Chairperson (2019) Fassbender & Swanson Lundquist Funeral Homes Weston Pernsteiner, Vice Chairperson (2018) Ore Dock Properties and Ore Dock Brewing Company Karan Hendricks, Secretary (2021) Resident Jack Frost, Treasurer (2021) Range Bank Mike Angeli (No term expiration) **City Manager** Paul Balconi (2020) **Downtown Resident** James Johnson (2018) Casa Calabria Greg Potvin (2020) **Potvin Properties** Tony Retaskie (2019) **UP** Construction Council



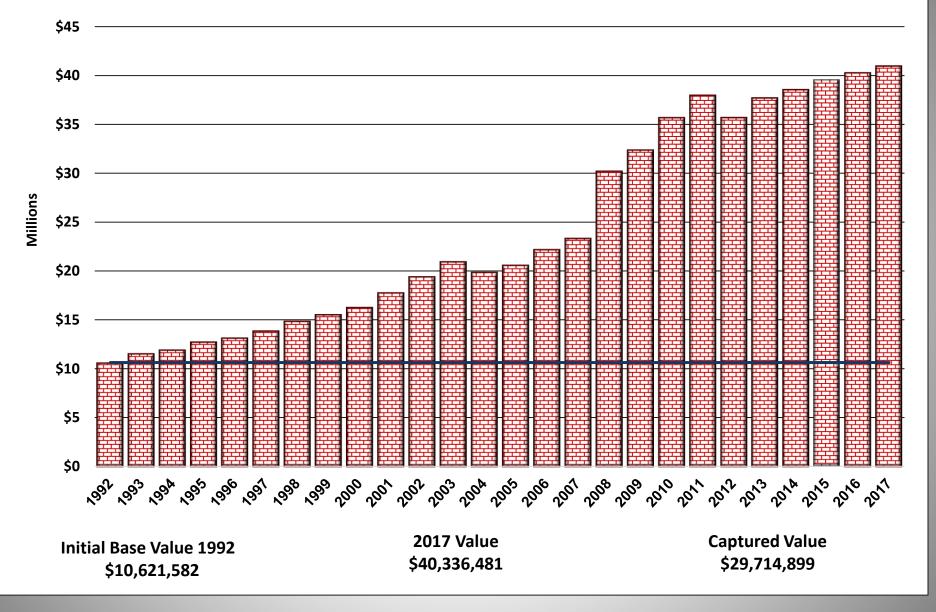
DDA Established	1976							
TIF Development Plan#2	1 1984							
District Expanded	1992							
(Front Street, Baraga, 5 <sup>th</sup> -7 <sup>th</sup> )								
TIF Development Plan#2	2 1992 - 2013							
TIF Development Plan#3	3 2011 - 2036							
District Expanded	2011							
(N. Third St: Ridge to Fair)								
"Original" Downtown	259 parcels							
"Third Street"	61 parcels							
Total Properties	320 parcels							
of sidewalk								
	Total Dusinesses							

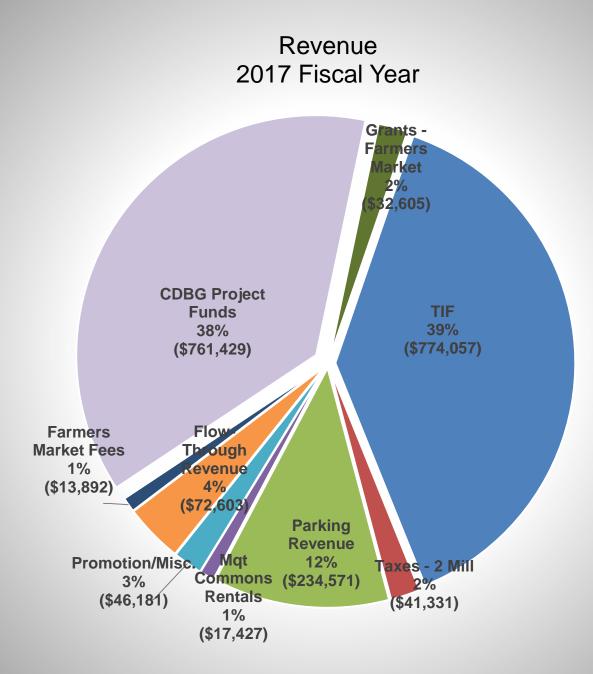
6.6 miles of sidewalk		
7 public parking lots	Total Businesses:	410
	Employees	3,100
1 parking structure	. ,	,
619 on-street parking spaces		

What does the DDA do?

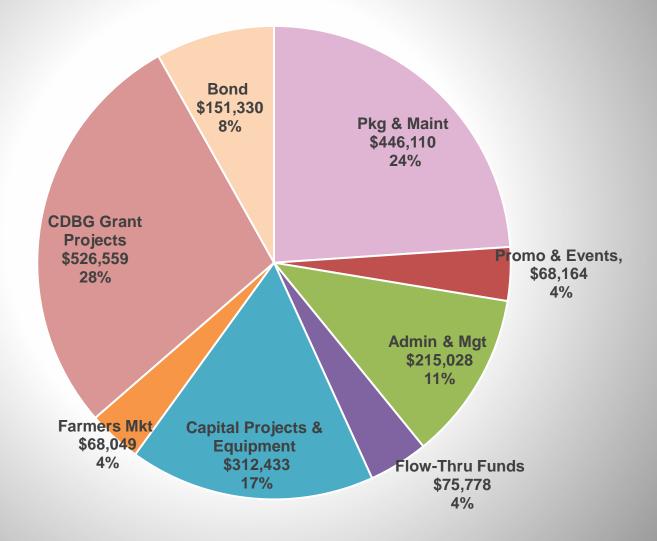
- Maintains Downtown Public Property
- Manages Downtown Parking
- Plans and Implements Public Improvement Projects
- Manages the Marquette Commons
- Produce and Support Events
- Supports and manages the Farmers Market
- Installs Holiday Decorations, Flags, Flowers
- Works to Promote & Market Downtown & the City
- Receives and Administers Grant Funds
- Works with City Staff to modify and/or implement policies and regulations that encourage economic development

Marquette TIF District Assessed Property Values Base Year (1992) through 2017





#### Expenditure By Function Fiscal Year 2017



## Staffing

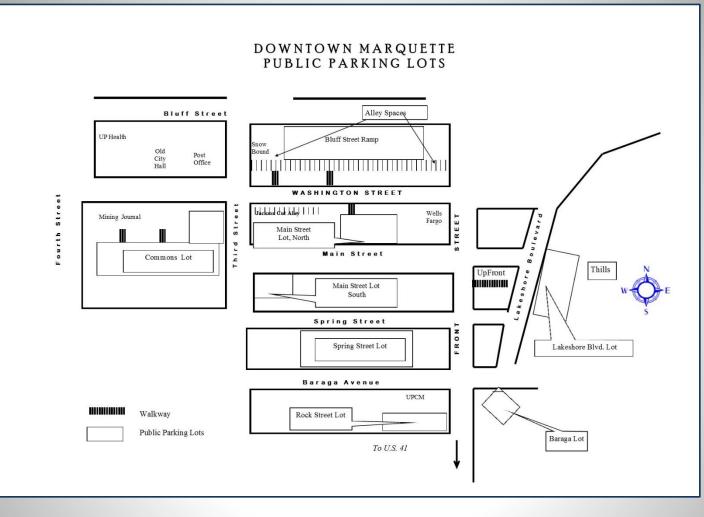
Executive Director Assistant Director Events and Promotion Coordinator Full-Time Maintenance Coordinator 2 - Full-Time Maintenance Staff 3 - Part-time Maintenance Staff Full-Time Farmers Market Manager Farmers Market Cashier (seasonal)







#### Parking Management & Maintenance



On-Street Parking – "Downtown"	509
On-Street Parking – "Third Street"	110
Parking Lots (7 + Parking Ramp)	764
Total Public	1,383

Parking Fund Operational Analysis										
2013 - 2017										
		2013	(1	2014 5 months)		2015		2016		2017
Rental Permit Income	\$	91,550	\$	148,850	\$	91,240	\$	138,163	\$	146,789
Meter Revenue	\$	35,353	\$	50,134	\$	62,000	\$	46,370	\$	87,782
Total Parking Revenue	\$	126,903	\$	198,984	\$	153,240	\$	184,533	\$	234,571
Maintenance & Operating Expense	\$	182,347	\$	260,728	\$	249,263	\$	213,303	\$	250,514
Bluff Street Ramp Restoration Bond	\$	115,250	\$	148,075	\$	144,377	\$	155,680	\$	151,330
Capital Equipment - Meters									\$	206,514
Total Parking Expenditures	\$	297,597	\$	408,803	\$	393,640	\$	368,983	\$	608,358
Total Revenue Over (Under) Expenditures	\$	(170,694)	\$	(209,819)	\$	(240,400)	\$	(184,450)	\$	(373,787)

#### 2017 Activities and Accomplishments

- Implemented of Parking Management Plan 343 Meters Installed, 3 Pay Station Better turnover/availability on-street spaces encourages more visits to businesses Convenient ways to pay...credit card, coins Revenues used to improve parking, sidewalks, aesthetics
- Purchased on-street Video Camera System for Police Department
- Supported Father Marquette Improvement Project
- North Front Street 100 & 200 Block Sidewalk Improvement Project
- Re-striped Parking Lots
- Purchased & Installed Electrical Vehicle Charging Station in Bluff Street Parking Structure
- Successfully closed out \$1,301,574 CDBG Grants and USDA Farmers Market Grant
- Worked with City Community Development to Prepare & Submit Redevelopment Ready Self-Evaluation
- Installed Holiday Lights (including Lower Harbor Park) and Holiday Green Baskets
- Installed and Maintained 256 Summer Flower Baskets
- Assumed administration of Eastside Independent Restaurant Association
- Acted as Fiscal Agent & Administered \$4,000 MCACA Grant for Halloween Spectacle

#### Supported and Installed Public Art





#### Managed & Funded Downtown Marquette Farmers Market

Average Customer Attendance = 2,200 Estimated Season Sales: \$1.7 million 85 Participating Vendors Received \$71,000 USDA Farmers Market Grant Funds





"Best of the Lake Farmers Market" – *Lake Superior Magazine* "9 Best Farmers Market in Michigan" – bestthings.com

#### Welcomed 19 New Businesses

Marquette Nutrition Blackbird Aurora Piercing Gathered Earth **Delft Bistro** Daniele Carole Photography Velodrome Coffee Tom Stone Fitworx KADU Design Iron Bay Restaurant and Drinkery **Yooper Shirts Contrast Coffee** Café Bodega Rohana Yoga and Fitness Jim's Music **Opalus Salon** Yoop Tone **UP** Reef **UP Supply Company** 

#### Organized and Implemented Events









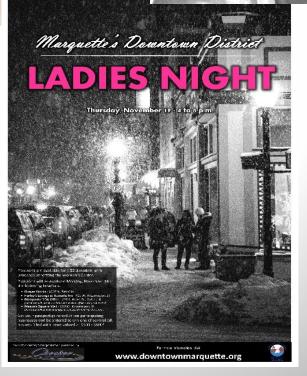


### **Downtown Spring Open**

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#### BARAGA AVE. | FRONT ST. | SPRING ST. | THIRD ST. | WASHINGTON S



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#### **DDA Board Identified Short-term Projects & Initiatives**

- Continue Sidewalk & Curb Replacements to improve walkability
- Renew operating & management contract with City
- Develop and implement branding related strategy
- Continue to analyze and implement parking management strategies
- Conduct a comprehensive Market Analysis that will assist in identifying business and economic development opportunities
- Work to identify development opportunities for North Third Street & explore TIF Development Funding Plan
- Work with City to analyze, develop, or modify policies/regulations effecting small business and economic development
- Implement local façade improvement program to assist property owners & leverage private investment
- Continue to assist property owners to facilitate potential property improvement grants & leverage private investment
- Work to identify potential funding sources for Public Improvement Projects and Private/Public Partnerships

#### DDA Board Identified Long-term Projects & Initiatives

- Redesign and reconstruct 100 Block of West Baraga Avenue (3-5 years)
- Continue to plan for and develop future parking in response to identified development needs

"A single project cannot revitalize a downtown neighborhood...An ongoing series of initiatives is vital to create lasting progress"

National Main Street Center

# Questions? Comments?