# The Marquette Downtown Development Authority "DDA" 2016 Annual Report



Photo Credit: Shawn Malone

Presented by:
Marquette DDA Executive Director
Mona Lang, MBA

The Marquette DDA is a *public authority* established by the City of Marquette in accordance with Michigan Public Act 197 to "halt property value deterioration, increase property tax valuation, and to promote economic growth."

#### **Fundamental Goals Of The DDA**

- Increase property values
- Create & maintain a favorable business and investment environment
- Ensure the sustainability of the district
- Support downtown property owners, businesses, professionals, and residents

#### **DDA Board**

The DDA has 9 members, of which 8 are appointed by the City Commission and serve 4 year terms, with the ninth member serving indefinitely by virtue of position as City Manager according to Public Act 197.

Jeremy Hansen, Chairperson (2019)

Fassbender & Swanson Linquist Funeral Homes

Weston Pernsteiner, Vice Chairperson (2018)

Ore Dock Properties and Ore Dock Brewing Company

Karan Hendricks, Secretary (2021)

Resident

Jack Frost, Treasurer (2021)

Range Bank

Mike Angeli (No term expiration)

City Manager

Paul Balconi (2020)

Downtown Resident

James Johnson (2018)

Casa Calabria

Greg Potvin (2020)

Potvin Properties

Tony Retaskie (2019)

**UP Construction Council** 

#### **Functions**

```
Maintenance of Public Property
         Sidewalks
           Snow Removal
           Trash Removal, Sweeping, Maintenance
         Walkways and Pedestrian Connectors
           Rosewood Walkway
           Washington Street Pocket Park
           Washington Street Stairways
         Parking Lots
            Snow Management
            Signage and striping
            Use and monitoring
         Facilities
           Commons
           Main Street Tower
           Parking Ramp and Towers
         Green Space – landscaping and maintenance
         Amenities and Decorations
          Benches
          Trash Cans
          Holiday Decorations and Flags
          Summer Flowers
```

Parking Management

**Parking Rental Permits** 

**Parking Meters** 

Parking Maps and guides

**Promotion and Events** 

Organize and Implement

**Downtown Showdown** 

UP 200 Warm-up Party

Downtown Spring Open Inside Golf Tournament

**Blueberry Festival** 

Music on Third

Baraga Avenue Harvest Fest

**Ladies Night** 

City Holiday Parade and Tree Lighting

Facilitate and/or Support

New Year Eve Ball Drop

UP200 & Midnight Run

**Kiddie Mutt Races** 

City Arts and Culture Art Week

Halloween Spectacle

**Farmers Market** 

**Promotional Materials** 

#### **Staffing**

Executive Director
Assistant Director
Events and Promotion Coordinator
1 Full-Time Maintenance Coordinator
1 Full-Time Maintenance Staff
4 Part-time Maintenance Staff
Full-Time Farmers Market Manager
Farmers Market Cashier (seasonal)
High School Intern

## **Funding**

#### The Marquette DDA currently uses several sources of funding for its purposes:

Tax Increment Financing (TIF)

2-mill property tax on property in the district

Revenues from parking rentals

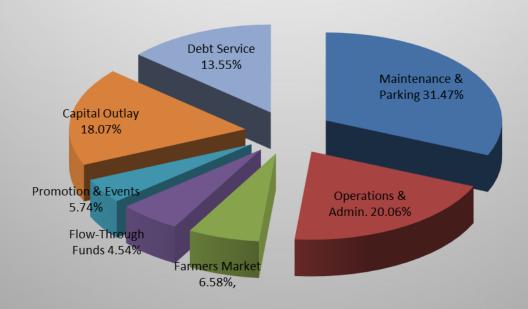
Private Support, Sponsorships, Grants, and Other miscellaneous sources

**Breakdown of Revenue** 2016 Fiscal Year ■ TIF ■ Taxes - 2 Mill Parking Revenue ■ Mgt Commons Rentals Promotional & Miscellaneous ■ Flow-Through Revenue Farmers Market Fees **Grant Funds** 

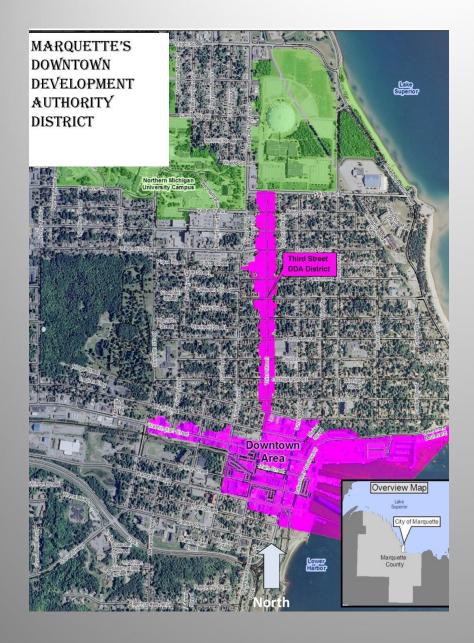
**DDA** 

# **Operation Costs**

DDA 2016 Breakdown of Expenditures



#### **The DDA District**

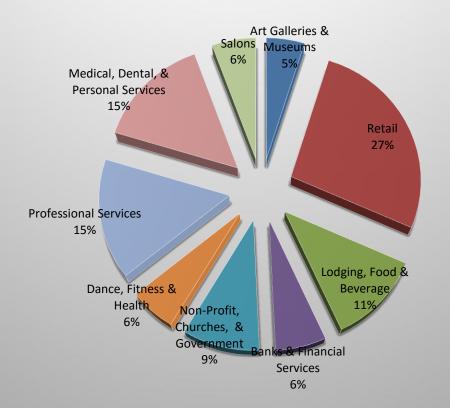


"Original" Downtown	259 parcels
"Third Street"	61 parcels
Total Properties	320 parcels

DDA Established	1976
TIF Development Plan#1	1984
District Expanded	1992
(Front Street, Baraga,	5 <sup>th</sup> -7 <sup>th</sup> )
TIF Development Plan#2	1992
TIF Development Plan#3	2011
District Expanded	2011
(N. Third St)	

### Businesses in District By Type

"Original District" 294 Businesses



"N. Third Street" 114 Businesses

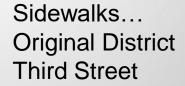
Total Businesses: 408

Approximately 2,328 employees

#### **Maintenance & Aesthetics**







4.3 Miles2.3 Miles

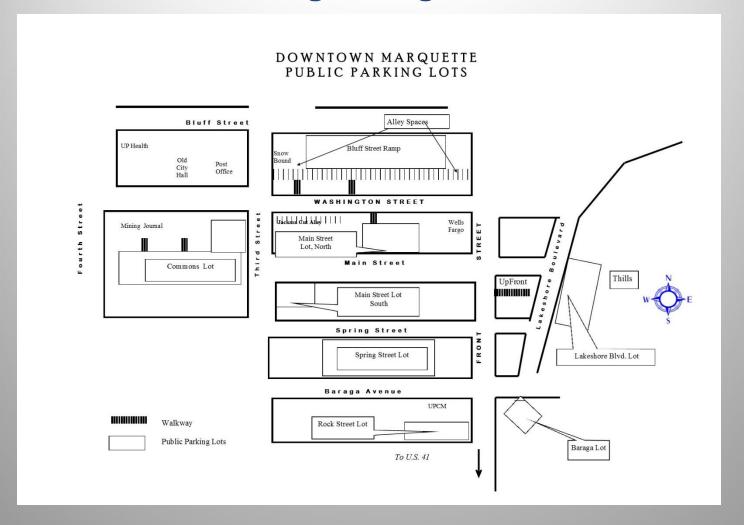




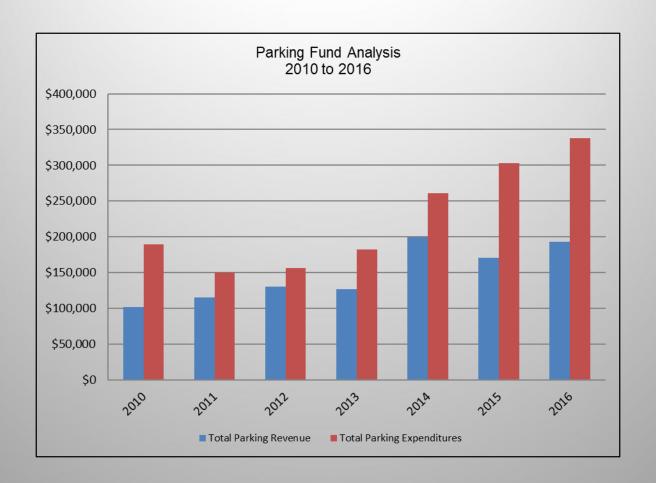




# **Parking Management**



On-Street Parking – "Downtown"	509	Private Parking – "Downtown"	1,450
On-Street Parking – "Third Street"	110	Private Spaces – "Third Street"	708
Parking Lots	755		
Total Public	1,993		



Employee Parking Permits	454
24-hour/residential Permits	77
Parking Meters	145

#### **Promotion & Events**

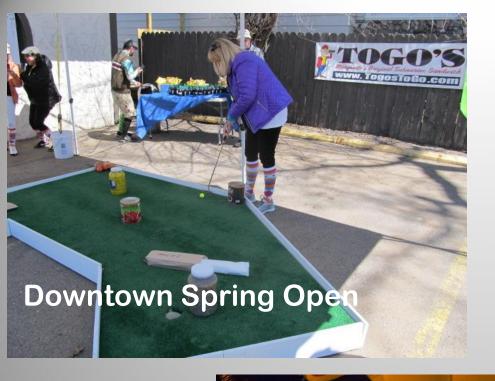


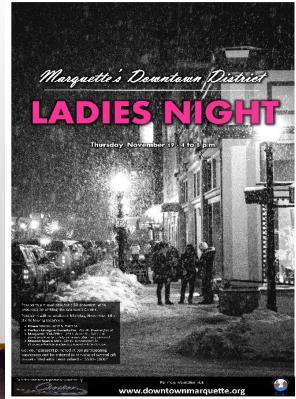














# **Events We Support**



Kiddie Mutt Races



UP 200/Midnight Run UPSDA



Halloween Spectacle

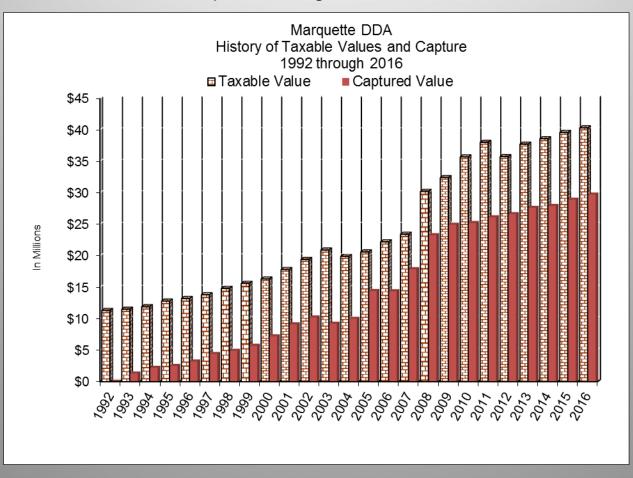
#### **Downtown Marquette Farmers Market**

- \$125/season/\$10 per market daily vendors
- Vendor fees cover approximately 25% of market costs
- Season = 24 weeks, Regular Season, 57 vendors
- Expanded "Winter Market," 7 weeks, 20 vendors
- Average Customer Attendance = 2,000
- Estimated Daily Market Sales = \$28,340; Estimated Season Sales:
   \$680,160
- Over \$25,000 in Food Assistance Programs
- Obtained USDA Farmers Market Promotion Program Grant \$74,642



#### **Measuring Success**

The success of the DDA TIF can be verified by the growth in investment and property values in the Downtown District and decrease in the overall vacancy rate. DDA District property values have grown steadily as witnessed in the increase in district taxable values. The chart below reflects the trend of property values since the 1992 Tax Increment and Development Plan. The overall vacancy rate in the district is currently at approximately two (4) per cent of total available square footage.



# **2016** Accomplishments, Projects and Initiatives

South Front Street Sidewalk Improvement
Purchased Video Camera System for Police Department
Began implementation of Parking Management Plan
(pilot meters installed/pay station installed in Bluff Street Ramp)
Landscape/entryway improvement Seventh & West Washington
Financed striping of on-street parking spaces
Raised \$24,300 in event sponsorships and entry fees
Gave back to the community:

\$2,200 raised for the Women's Center (Ladies Night) \$2,500 raised for the Janzen House (Downtown Spring Open)

Administered \$1.23 million in Community Development Block Grant Received & Administered \$4,000 grant for Halloween Spectacle Assisted Delft Theater owners

Provided administrative support for 4<sup>th</sup> of July Fireworks Committee Purchased Promotional Ad in Delta Sky Magazine Provided support for "Smart Prize" "A single project cannot revitalize a downtown neighborhood...An ongoing series of initiatives is vital to create lasting progress"





122 N. Third Street (Coles Bldg) Façade Improvement





Vango's Façade Improvement

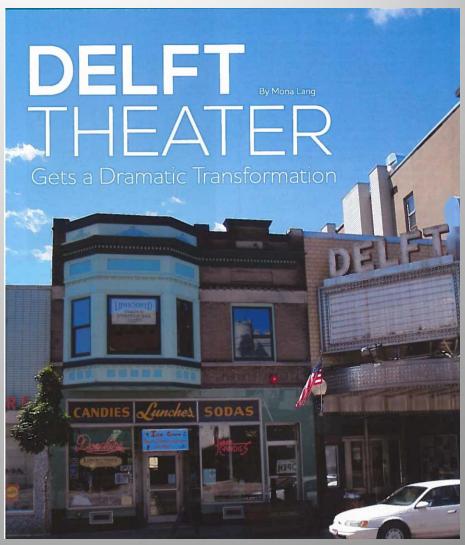




#### 215 South Front Street



In progress and soon to come...



Implement Phase 1 of Downtown Parking Plan (Spring 2017)
Replace all obsolete parking meters
Install parking meters on 100, 200, 300 Blocks of West Washington
Install pay parking stations in Bluff Street Ramp & North Main Lot
Work with City Police Dept. to integrate parking equipment w/enforcement system



Better turnover/availability to encourage more visits to businesses

More convenient ways to pay...credit card, coins, and coming pay-by-phone

Revenues used to improve parking, sidewalks, & walkability



## City Commission/DDA Strategic Initiatives

**Implement Parking Management Plan** 

Replace all current obsolete meters & install parking meters in high demand areas Install pay parking stations in Bluff Street Ramp & North Main Lot Work with City Police Dept. to integrate parking equipment w/enforcement system

Baraga Avenue Improvement Project (3-5 years)

Redesign and reconstruct 100 Block of West Baraga Avenue

Develop RFP for professional services to engage a professional to assist with development and implementation of branding related strategy

Engage in a Comprehensive Market Analysis that will assist in identifying business and development opportunities

Improve walkability through streetscape improvement projects

Work with City Aborist to complete an Urban tree landscaping plan

# Looking Ahead to 2017 Projects

Sidewalk & Curb Replacement

2017 - North Front Street

2018 - 100 Block West Washington Street

Re-stripe Parking Lots

Continue to work with property owners to pursue grant opportunities and assist property owners to facilitate property improvement grants and leverage private investment

Work with City Administration to analyze, modify, and develop applicable policies and regulations

#### Challenges

Winter Walkability/Snow Banks

**Residential Parking Expectations** 

Resources –Identify Additional Supplemental Funding Opportunities

**Farmers Market Sustainability** 

#### What people were saying about us....

MARQUETTE: It sounds disparaging to say it right out, but as you enter Marquette it will probably not strike you as any great beauty of a town. You either drive under a very utilitarian ore conveyor or swish past masses of roadside emporiums and their competing signs; its hard to tell which ancient red sandstone structure is "center".

The Long Blue Edge of Summer: A Vacation Guide to the Shorelines of Michigan, 1982

#### What people are saying about us now....

"Dynamic with a synergistic energy; Has a revitalized, energized downtown; Offers a sense of place; Provides creative opportunities, diverse housing, and is wired for technology;"

"Good Restaurants, Interesting Shops"

"Historic preservation meets new world."

Best Practices Tourist Destinations, Michigan State Housing Development Authority, (MSHDA) Community Development Division, Web Page Notation